

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): **February 12, 2024**

blackbaud[®]

Blackbaud, Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation)

000-50600

(Commission File Number)

11-2617163

(IRS Employer ID Number)

65 Fairchild Street, Charleston, South Carolina 29492

(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: **(843) 216-6200**

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

| | |
|--------------------------|--|
| <input type="checkbox"/> | Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) |
| <input type="checkbox"/> | Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) |
| <input type="checkbox"/> | Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) |
| <input type="checkbox"/> | Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) |

Securities Registered Pursuant to Section 12(b) of the Act:

| <u>Title of Each Class</u> | <u>Trading Symbol(s)</u> | <u>Name of Each Exchange on which Registered</u> |
|--|--------------------------|--|
| Common Stock, \$0.001 Par Value | BLKB | Nasdaq Global Select Market |
| Preferred Stock Purchase Rights | N/A | Nasdaq Global Select Market |

Indicate by check mark whether the registrant is an emerging growth company as defined in as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

On February 12, 2024, Blackbaud, Inc. (the "Company") issued a press release reporting unaudited financial results for the quarter and fiscal year ended December 31, 2023. A copy of this press release is attached hereto as [Exhibit 99.1](#).

The information in this Form 8-K (including Exhibit 99.1) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

| Exhibit No. | Description |
|----------------------|--|
| 99.1 | Press release dated February 12, 2024 reporting unaudited financial results for the quarter and fiscal year ended December 31, 2023. |
| 101.INS | Inline XBRL Instance Document - the Instance Document does not appear in the interactive data file because its XBRL tags are embedded within the Inline XBRL Document. |
| 101.DEF | Inline XBRL Taxonomy Extension Definition Linkbase Document. |
| 101.LAB | Inline XBRL Taxonomy Extension Label Linkbase Document. |
| 101.PRE | Inline XBRL Taxonomy Extension Presentation Linkbase Document. |
| 104 | Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101). |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: February 12, 2024

BLACKBAUD, INC.

/s/ Anthony W. Boor

Anthony W. Boor

Executive Vice President and Chief Financial Officer
(Principal Financial and Accounting Officer)

PRESS RELEASE

Blackbaud Announces 2023 Fourth Quarter and Full Year Results

Full Year 2023 Financial Results Met or Exceeded Financial Guidance Ranges; Blackbaud Announces Refreshed Capital Allocation Strategy

Charleston, S.C. (February 12, 2024) - [Blackbaud](#) (NASDAQ: BLKB), the leading provider of software for powering social impact, today announced financial results for its fourth quarter and full year ended December 31, 2023.

"The fourth quarter concluded a year of substantial transformation for Blackbaud," said Mike Gianoni, president, CEO and vice chairman of the board, Blackbaud. "Approximately a year and a half ago, we implemented our five-point operating plan, and it has put our company on a clear trajectory of improving performance. During the year, we delivered innovative new products and feature enhancements to our customers, made significant progress modernizing our software contract renewal terms, and delivered excellent fundraising results for our customers. Our financial results were strong, and we were able to expand and replenish our previous stock repurchase program and begin repurchasing shares. Looking ahead to 2024, we expect to be a Rule of 40 company for the full year and will remain focused on delivering significant, sustainable value for our shareholders."

Fourth Quarter 2023 Results Compared to Fourth Quarter 2022 Results:

- GAAP total revenue was \$295.0 million, up 7.4%, with \$287.4 million in GAAP recurring revenue, up 8.4%. GAAP recurring revenue was 97% of total revenue.
- Non-GAAP organic recurring revenue increased 8.4%.
- GAAP income from operations was \$32.3 million, inclusive of security incident-related costs of \$4.8 million, with GAAP operating margin of 11.0%, an increase of 1,670 basis points.
- Non-GAAP income from operations was \$83.8 million, with non-GAAP operating margin of 28.4%, an increase of 840 basis points.
- GAAP net income was \$5.4 million, with GAAP diluted earnings per share of \$0.10, up \$0.51 per share.
- Non-GAAP net income was \$62.2 million, with non-GAAP diluted earnings per share of \$1.14, up \$0.46 per share.
- Non-GAAP adjusted EBITDA was \$99.3 million, up \$31.3 million, with non-GAAP adjusted EBITDA margin of 33.6%, an increase of 890 basis points.
- GAAP net cash used in operating activities was \$(3.3) million, inclusive of security incident-related payments of \$54.9 million. GAAP net cash used in operating activities decreased \$17.4 million and GAAP operating cash flow margin was (1.1)%, a decrease of 620 basis points.
- Non-GAAP free cash flow was \$(18.6) million, inclusive of security incident-related payments of \$54.9 million. Non-GAAP free cash flow decreased \$14.9 million and non-GAAP free cash flow margin was (6.3)%, a decrease of 500 basis points.
- Non-GAAP adjusted free cash flow was \$36.3 million, an increase of \$28.7 million, with non-GAAP adjusted free cash flow margin of 12.3%, an increase of 950 basis points.

"The fourth quarter demonstrated continued progress on our five-point operating plan, which has transformed our financial results," said Tony Boor, executive vice president and CFO, Blackbaud. "In the fourth quarter, revenue grew 7.4% with 33.6% adjusted EBITDA margin for a Rule of 40 of 41.0%. For the full year 2023, we met our guidance range for revenue and exceeded the high end of our guidance ranges for adjusted EBITDA margin, non-GAAP EPS and adjusted free cash flow. The mid-point of our 2024 financial guidance calls for approximately 7% revenue growth and 33% adjusted EBITDA margin to achieve Rule of 40 for the full year. Adjusted free cash flow of \$264 million at the midpoint of guidance represents a 22.3% adjusted free cash flow margin and a significant

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improvement of 300bps over 2023. With our recently announced \$500 million stock repurchase authorization, we plan to offset the dilution from annual stock-based compensation, while also opportunistically pursuing additional share repurchases, accretive M&A, and debt repayment to maximize value for our stockholders."

An explanation of all non-GAAP financial measures referenced in this press release, including the Rule of 40, is included below under the heading "Non-GAAP Financial Measures." A reconciliation of the company's non-GAAP financial measures to their most directly comparable GAAP measures has been provided in the financial statement tables included below in this press release.

Recent Company Highlights

- Blackbaud [released](#) Prospect Insights Pro for Blackbaud Raiser's Edge NXT®, supporting advanced fundraising organizations with more AI-driven recommendations, including planned gift likelihood and detailed wealth and asset data.
- Blackbaud [announced](#) the newest cohort of its Social Good Startup Program, welcoming eight new startups that are bringing cutting edge technology to the social impact sector.
- In the TrustRadius 2023 "Best Of" Awards, Blackbaud Raiser's Edge NXT® and Blackbaud Financial Edge NXT® were [recognized](#) for Best Value, Best Feature Set and Best Relationship.
- Newsweek [honored](#) Blackbaud on its Excellence 1000 2024 Index, as well as its list of America's Most Responsible Companies for the third consecutive year, recognizing the company's commitment to social responsibility.
- Blackbaud was [named](#) Corporate Governance Team of the Year in the small-mid cap category at the 2023 Corporate Governance Awards, hosted by Governance Intelligence. The awards recognize outstanding achievements in governance, risk and compliance.
- Blackbaud [appointed](#) Kristian Talvitie, executive vice president and CFO of PTC Inc., to its board of directors. Talvitie brings 30 years of experience with a diverse background ranging across corporate finance, FP&A, sales, marketing and communications.
- Blackbaud [announced](#) a reauthorized, expanded and replenished \$500M stock repurchase program.

Visit www.blackbaud.com/newsroom for more information about Blackbaud's recent highlights.

Full-Year 2023 Results Compared to Full-Year 2022 Results:

- GAAP total revenue was \$1.1 billion, up 4.5%, with \$1.1 billion in GAAP recurring revenue, up 5.9%.
- Non-GAAP organic recurring revenue increased 6.3%.
- GAAP income from operations was \$44.7 million, inclusive of security incident-related costs of \$53.4 million, with GAAP operating margin of 4.0%, an increase of 670 basis points.
- Non-GAAP income from operations was \$294.1 million, with non-GAAP operating margin of 26.6%, an increase of 750 basis points.
- GAAP net income was \$1.8 million, with GAAP diluted earnings per share of \$0.03, up \$0.91 per share.
- Non-GAAP net income was \$213.6 million, with non-GAAP diluted earnings per share of \$3.98, up \$1.29 per share.
- Non-GAAP adjusted EBITDA was \$356.5 million, up \$93.9 million, with non-GAAP adjusted EBITDA margin of 32.2%, an increase of 740 basis points.
- GAAP net cash provided by operating activities was \$199.6 million, inclusive of security incident-related payments of \$78.0 million. GAAP net cash provided by operating activities decreased \$4.3 million and GAAP operating cash flow margin was 18.1%, a decrease of 120 basis points.

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- Non-GAAP free cash flow was \$135.5 million, inclusive of security incident-related payments of \$78.0 million. Non-GAAP free cash flow increased \$2.7 million and non-GAAP free cash flow margin of 12.3%, a decrease of 30 basis points.
- Non-GAAP adjusted free cash flow was \$213.5 million, an increase of \$59.8 million, with non-GAAP adjusted free cash flow margin of 19.3%, an increase of 480 basis points.

Financial Outlook

Blackbaud today announced its 2024 full year financial guidance:

- Non-GAAP revenue of \$1.170 billion to \$1.200 billion
- Non-GAAP adjusted EBITDA margin of 32.5% to 33.5%
- Non-GAAP earnings per share of \$4.12 to \$4.38
- Non-GAAP adjusted free cash flow of \$254 million to \$274 million

Included in its 2024 full year financial guidance are the following assumptions:

- Non-GAAP annualized effective tax rate is expected to be approximately 24.5%
- Interest expense for the year is expected to be approximately \$34 million to \$38 million
- Fully diluted shares for the year are expected to be approximately 53.5 million to 54.5 million
- Capital expenditures for the year are expected to be approximately \$65 million to \$75 million, including approximately \$60 million to \$70 million of capitalized software and content development costs

Blackbaud has not reconciled forward-looking full-year non-GAAP financial measures contained in this news release to their most directly comparable GAAP measures, as permitted by Item 10(e)(1)(i)(B) of Regulation S-K. Such reconciliations would require unreasonable efforts at this time to estimate and quantify with a reasonable degree of certainty various necessary GAAP components, including for example those related to compensation, acquisition transactions and integration, tax items or others that may arise during the year. These components and other factors could materially impact the amount of the future directly comparable GAAP measures, which may differ significantly from their non-GAAP counterparts.

In order to provide a meaningful basis for comparison, Blackbaud uses non-GAAP adjusted free cash flow in analyzing its operating performance. Non-GAAP adjusted free cash flow is defined as operating cash flow less capital expenditures, including costs required to be capitalized for software and content development, capital expenditures for property and equipment, plus cash outflows, net of insurance, related to the previously disclosed Security Incident discovered in May 2020 (the "Security Incident"). Total costs related to the Security Incident exceeded the limit of our insurance coverage during the first quarter of 2022. For full year 2024, Blackbaud currently expects net cash outlays of \$8 million to \$13 million for ongoing legal fees related to the Security Incident. In line with the company's policy, all associated costs due to third-party service providers and consultants, including legal fees, are expensed as incurred. Please refer to the section below titled "Non-GAAP Financial Measures" for more information on Blackbaud's use of non-GAAP financial measures.

Stock Repurchase Program

As of January 19, 2024, Blackbaud had approximately \$499 million remaining under its approved common stock purchase program that was authorized in January 2024.

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Conference Call Details

What: Blackbaud's Fourth Quarter and Full Year 2023 Conference Call

When: February 13, 2024

Time: 8:00 a.m. (Eastern Time)

Live Call: 1-877-407-3088 (US/Canada)

Webcast: [Blackbaud's Investor Relations Webpage](#)

About Blackbaud

Blackbaud (NASDAQ: BLKB) is the leading software provider exclusively dedicated to powering social impact. Serving the nonprofit and education sectors, companies committed to social responsibility and individual change makers, Blackbaud's essential software is built to accelerate impact in fundraising, nonprofit financial management, digital giving, grantmaking, corporate social responsibility and education management. With millions of users and over \$100 billion raised, granted or managed through Blackbaud platforms every year, Blackbaud's solutions are unleashing the potential of the people and organizations who change the world. Blackbaud has been named to Newsweek's list of America's Most Responsible Companies, Quartz's list of Best Companies for Remote Workers and Forbes' list of America's Best Employers. A remote-first company, Blackbaud has operations in the United States, Australia, Canada, Costa Rica and the United Kingdom, supporting users in 100+ countries. Learn more at www.blackbaud.com, or follow us on [X/Twitter](#), [LinkedIn](#), [Instagram](#), and [Facebook](#).

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Forward-Looking Statements

Except for historical information, all of the statements, expectations, and assumptions contained in this news release are forward-looking statements which are subject to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, including, but not limited to, statements regarding the predictability of our financial condition and results of operations. These statements involve a number of risks and uncertainties. Although Blackbaud attempts to be accurate in making these forward-looking statements, it is possible that future circumstances might differ from the assumptions on which such statements are based. In addition, other important factors that could cause results to differ materially include the following: management of integration of acquired companies; uncertainty regarding increased business and renewals from existing customers; a shifting revenue mix that may impact gross margin; continued success in sales growth; cybersecurity and data protection risks and related liabilities; potential litigation involving us; and the other risk factors set forth from time to time in the SEC filings for Blackbaud, copies of which are available free of charge at the SEC's website at www.sec.gov or upon request from Blackbaud's investor relations department. Blackbaud assumes no obligation and does not intend to update these forward-looking statements, except as required by law.

Trademarks

All Blackbaud product names appearing herein are trademarks or registered trademarks of Blackbaud, Inc.

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Non-GAAP Financial Measures

Blackbaud has provided in this release financial information that has not been prepared in accordance with GAAP. Blackbaud uses non-GAAP financial measures internally in analyzing its operational performance. Accordingly, Blackbaud believes these non-GAAP measures are useful to investors, as a supplement to GAAP measures, in evaluating its ongoing operational performance and trends and in comparing its financial results from period-to-period with other companies in Blackbaud's industry, many of which present similar non-GAAP financial measures to investors. However, these non-GAAP financial measures may not be completely comparable to similarly titled measures of other companies due to potential differences in the exact method of calculation between companies.

The non-GAAP financial measures discussed above exclude the impact of certain transactions that Blackbaud believes are not directly related to its operating performance in any particular period, but are for its long-term benefit over multiple periods. Blackbaud believes these non-GAAP financial measures reflect its ongoing business in a manner that allows for meaningful period-to-period comparisons and analysis of trends in its business.

While Blackbaud believes these non-GAAP measures provide useful supplemental information, non-GAAP financial measures should not be considered in isolation from, or as a substitute for, financial information prepared in accordance with GAAP. Investors are encouraged to review the reconciliations of these non-GAAP measures to their most directly comparable GAAP financial measures.

Beginning in 2024, we intend to update the non-GAAP tax rate we apply when calculating non-GAAP net income and non-GAAP diluted earnings per share in future periods. Since the first quarter of 2018, for the purposes of determining non-GAAP net income, we have utilized a non-GAAP tax rate of 20.0% in our calculation of the assumed non-GAAP income tax provision. We intend to adjust this rate to 24.5% to better reflect our periodic effective tax rate calculated in accordance with GAAP and our current expectations. The increase in our non-GAAP tax rate is primarily driven by increases in income tax rates in jurisdictions we operate in. Furthermore, as profitability increases, the effect of tax impacting items, including research and development credits, lessens such that our assumed non-GAAP tax rate moves closer to the statutory rate. The non-GAAP tax rate utilized in future periods will be reviewed annually to determine whether it remains appropriate in consideration of our financial results including our periodic effective tax rate calculated in accordance with GAAP, our operating environment and related tax legislation in effect and other factors deemed necessary. All fourth quarter and full year 2023 measures of the tax impact related to non-GAAP net income and non-GAAP diluted earnings per share included in this news release are calculated under Blackbaud's historical methodology.

Non-GAAP free cash flow is defined as operating cash flow less capital expenditures, including costs required to be capitalized for software and content development, and capital expenditures for property and equipment. In addition, and in order to provide a meaningful basis for comparison, Blackbaud now uses non-GAAP adjusted free cash flow in analyzing its operating performance. Non-GAAP adjusted free cash flow is defined as operating cash flow less capital expenditures, including costs required to be capitalized for software and content development, and capital expenditures for property and equipment, plus cash outflows, net of insurance, related to the Security Incident. Blackbaud believes non-GAAP free cash flow and non-GAAP adjusted free cash flow provide useful measures of the company's operating performance. Non-GAAP adjusted free cash flow is not intended to represent and should not be viewed as the amount of residual cash flow available for discretionary expenditures.

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In addition, Blackbaud uses non-GAAP organic revenue growth, non-GAAP organic revenue growth on a constant currency basis, non-GAAP organic recurring revenue growth and non-GAAP organic recurring revenue growth on a constant currency basis, in analyzing its operating performance. Blackbaud believes that these non-GAAP measures are useful to investors, as a supplement to GAAP measures, for evaluating the periodic growth of its business on a consistent basis. Each of these measures excludes incremental acquisition-related revenue attributable to companies acquired in the current fiscal year. For companies acquired in the immediately preceding fiscal year, each of these measures reflects presentation of full-year incremental non-GAAP revenue derived from such companies as if they were combined throughout the prior period. In addition, each of these measures excludes prior period revenue associated with divested businesses. The exclusion of the prior period revenue is to present the results of the divested businesses within the results of the combined company for the same period of time in both the prior and current periods. Blackbaud believes this presentation provides a more comparable representation of its current business' organic revenue growth and revenue run-rate.

Rule of 40 is defined as non-GAAP organic revenue growth plus non-GAAP adjusted EBITDA margin. Non-GAAP adjusted EBITDA is defined as GAAP net income plus interest, net; income tax provision (benefit); depreciation; amortization of intangible assets from business combinations; amortization of software and content development costs; stock-based compensation; employee severance; acquisition and disposition-related costs; restructuring and other real estate activities; costs, net of insurance, related to the Security Incident; and impairment of capitalized software development costs.

Blackbaud, Inc.
Consolidated Balance Sheets
(Unaudited)

| (dollars in thousands, except per share amounts) | December 31, 2023 | December 31, 2022 |
|---|----------------------|----------------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 31,251 | \$ 31,691 |
| Restricted cash | 697,006 | 702,240 |
| Accounts receivable, net of allowance of \$6,907 and \$7,318 at December 31, 2023 and December 31, 2022, respectively | 101,862 | 102,809 |
| Customer funds receivable | 353 | 249 |
| Prepaid expenses and other current assets | 99,285 | 81,654 |
| Total current assets | 929,757 | 918,643 |
| Property and equipment, net | 98,689 | 107,426 |
| Operating lease right-of-use assets | 36,927 | 45,899 |
| Software and content development costs, net | 160,194 | 141,023 |
| Goodwill | 1,053,738 | 1,050,272 |
| Intangible assets, net | 581,937 | 635,136 |
| Other assets | 51,037 | 94,304 |
| Total assets | \$ 2,912,279 | \$ 2,992,703 |
| Liabilities and stockholders' equity | | |
| Current liabilities: | | |
| Trade accounts payable | \$ 25,184 | \$ 42,559 |
| Accrued expenses and other current liabilities | 64,322 | 86,002 |
| Due to customers | 695,842 | 700,860 |
| Debt, current portion | 19,259 | 18,802 |
| Deferred revenue, current portion | 392,530 | 382,419 |
| Total current liabilities | 1,197,137 | 1,230,642 |
| Debt, net of current portion | 760,405 | 840,241 |
| Deferred tax liability | 93,292 | 125,759 |
| Deferred revenue, net of current portion | 2,397 | 2,817 |
| Operating lease liabilities, net of current portion | 40,085 | 44,918 |
| Other liabilities | 10,258 | 4,294 |
| Total liabilities | 2,103,574 | 2,248,671 |
| Commitments and contingencies | | |
| Stockholders' equity: | | |
| Preferred stock; 20,000,000 shares authorized, none outstanding | — | — |
| Common stock, \$0.001 par value; 180,000,000 shares authorized, 69,188,304 and 67,814,044 shares issued at December 31, 2023 and December 31, 2022, respectively; 53,625,440 and 53,068,814 shares outstanding at December 31, 2023 and December 31, 2022, respectively | 69 | 68 |
| Additional paid-in capital | 1,203,012 | 1,075,264 |
| Treasury stock, at cost; 15,562,864 and 14,745,230 shares at December 31, 2023 and December 31, 2022, respectively | (591,557) | (537,287) |
| Accumulated other comprehensive (loss) income | (1,688) | 8,938 |
| Retained earnings | 198,869 | 197,049 |
| Total stockholders' equity | 808,705 | 744,032 |
| Total liabilities and stockholders' equity | \$ 2,912,279 | \$ 2,992,703 |

Blackbaud, Inc.
Consolidated Statements of Comprehensive Loss
(Unaudited)

| (dollars in thousands, except per share amounts) | Three months ended December 31, | | Years ended December 31, | |
|--|------------------------------------|--------------------|-----------------------------|--------------------|
| | 2023 | 2022 | 2023 | 2022 |
| Revenue | | | | |
| Recurring | \$ 287,381 | \$ 265,173 | \$ 1,071,520 | \$ 1,011,733 |
| One-time services and other | 7,630 | 9,584 | 33,912 | 46,372 |
| Total revenue | 295,011 | 274,757 | 1,105,432 | 1,058,105 |
| Cost of revenue | | | | |
| Cost of recurring | 127,897 | 125,300 | 470,455 | 463,449 |
| Cost of one-time services and other | 7,938 | 10,183 | 31,733 | 41,940 |
| Total cost of revenue | 135,835 | 135,483 | 502,188 | 505,389 |
| Gross profit | 159,176 | 139,274 | 603,244 | 552,716 |
| Operating expenses | | | | |
| Sales, marketing and customer success | 52,120 | 57,088 | 212,158 | 221,455 |
| Research and development | 38,602 | 38,177 | 153,304 | 156,913 |
| General and administrative | 35,356 | 58,895 | 189,938 | 199,908 |
| Amortization | 784 | 662 | 3,139 | 2,925 |
| Total operating expenses | 126,862 | 154,822 | 558,539 | 581,201 |
| Income (loss) from operations | 32,314 | (15,548) | 44,705 | (28,485) |
| Interest expense | (8,473) | (9,891) | (39,922) | (35,803) |
| Other income, net | 2,414 | 5 | 12,861 | 8,713 |
| Income (loss) before provision (benefit) for income taxes | 26,255 | (25,434) | 17,644 | (55,575) |
| Income tax provision (benefit) | 20,856 | (4,175) | 15,824 | (10,168) |
| Net income (loss) | \$ 5,399 | \$ (21,259) | \$ 1,820 | \$ (45,407) |
| Earnings (loss) per share | | | | |
| Basic | \$ 0.10 | \$ (0.41) | \$ 0.03 | \$ (0.88) |
| Diluted | \$ 0.10 | \$ (0.41) | \$ 0.03 | \$ (0.88) |
| Common shares and equivalents outstanding | | | | |
| Basic weighted average shares | 52,697,294 | 51,716,948 | 52,546,406 | 51,569,148 |
| Diluted weighted average shares | 54,439,689 | 51,716,948 | 53,721,342 | 51,569,148 |
| Other comprehensive (loss) income | | | | |
| Foreign currency translation adjustment | \$ 4,630 | \$ 7,906 | \$ 5,049 | \$ (16,160) |
| Unrealized (loss) gain on derivative instruments, net of tax | (14,459) | (1,684) | (15,675) | 18,576 |
| Total other comprehensive (loss) income | (9,829) | 6,222 | (10,626) | 2,416 |
| Comprehensive loss | \$ (4,430) | \$ (15,037) | \$ (8,806) | \$ (42,991) |

Blackbaud, Inc.
Consolidated Statements of Cash Flows
(Unaudited)

| (dollars in thousands) | Years ended December 31, | |
|---|-----------------------------|-------------------|
| | 2023 | 2022 |
| Cash flows from operating activities | | |
| Net income (loss) | \$ 1,820 | \$ (45,407) |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: | | |
| Depreciation and amortization | 109,487 | 102,369 |
| Provision for credit losses and sales returns | 4,500 | 6,066 |
| Stock-based compensation expense | 127,762 | 110,294 |
| Deferred taxes | (24,368) | (26,644) |
| Amortization of deferred financing costs and discount | 1,775 | 2,364 |
| Other non-cash adjustments | 5,023 | 5,676 |
| Changes in operating assets and liabilities, net of acquisition and disposal of businesses: | | |
| Accounts receivable | (3,237) | (7,340) |
| Prepaid expenses and other assets | 16,851 | 26,235 |
| Trade accounts payable | (18,576) | 21,607 |
| Accrued expenses and other liabilities | (30,275) | (2,386) |
| Deferred revenue | 8,872 | 11,059 |
| Net cash provided by operating activities | 199,634 | 203,893 |
| Cash flows from investing activities | | |
| Purchase of property and equipment | (4,685) | (12,289) |
| Capitalized software and content development costs | (59,443) | (58,774) |
| Purchase of net assets of acquired companies, net of cash and restricted cash acquired | (13) | (20,912) |
| Cash received in sale of business | — | 6,426 |
| Other investing activities | (250) | — |
| Net cash used in investing activities | (64,391) | (85,549) |
| Cash flows from financing activities | | |
| Proceeds from issuance of debt | 293,200 | 211,000 |
| Payments on debt | (374,595) | (310,740) |
| Stock issuance costs | — | (1,339) |
| Employee taxes paid for withheld shares upon equity award settlement | (35,867) | (36,376) |
| Change in due to customers | (6,812) | 111,386 |
| Change in customer funds receivable | (60) | 380 |
| Purchase of treasury stock | (18,831) | — |
| Net cash used in financing activities | (142,965) | (25,689) |
| Effect of exchange rate on cash, cash equivalents and restricted cash | 2,048 | (10,486) |
| Net (decrease) increase in cash, cash equivalents and restricted cash | (5,674) | 82,169 |
| Cash, cash equivalents and restricted cash, beginning of year | 733,931 | 651,762 |
| Cash, cash equivalents and restricted cash, end of year | \$ 728,257 | \$ 733,931 |

The following table provides a reconciliation of cash and cash equivalents and restricted cash reported within the consolidated balance sheets that sum to the total of the same such amounts shown above in the consolidated statements of cash flows:

| (dollars in thousands) | December 31, 2023 | December 31, 2022 |
|--|----------------------|----------------------|
| Cash and cash equivalents | \$ 31,251 | \$ 31,691 |
| Restricted cash | 697,006 | 702,240 |
| Total cash, cash equivalents and restricted cash in the statement of cash flows | \$ 728,257 | \$ 733,931 |

Blackbaud, Inc.
Reconciliation of GAAP to Non-GAAP Financial Measures
(Unaudited)

| (dollars in thousands, except per share amounts) | Three months ended December 31, | | Years ended December 31, | |
|---|------------------------------------|-------------|-----------------------------|--------------|
| | 2023 | 2022 | 2023 | 2022 |
| GAAP Revenue | \$ 295,011 | \$ 274,757 | \$ 1,105,432 | \$ 1,058,105 |
| GAAP gross profit | \$ 159,176 | \$ 139,274 | \$ 603,244 | \$ 552,716 |
| GAAP gross margin | 54.0 % | 50.7 % | 54.6 % | 52.2 % |
| Non-GAAP adjustments: | | | | |
| Add: Stock-based compensation expense | 4,416 | 3,109 | 16,658 | 14,436 |
| Add: Amortization of intangibles from business combinations | 13,099 | 11,686 | 52,463 | 48,492 |
| Add: Employee severance | — | 1,787 | 797 | 2,135 |
| Subtotal | 17,515 | 16,582 | 69,918 | 65,063 |
| Non-GAAP gross profit | \$ 176,691 | \$ 155,856 | \$ 673,162 | \$ 617,779 |
| Non-GAAP gross margin | 59.9 % | 56.7 % | 60.9 % | 58.4 % |
| GAAP income (loss) from operations | \$ 32,314 | \$ (15,548) | \$ 44,705 | \$ (28,485) |
| GAAP operating margin | 11.0 % | (5.7)% | 4.0 % | (2.7)% |
| Non-GAAP adjustments: | | | | |
| Add: Stock-based compensation expense | 32,094 | 26,635 | 127,762 | 110,294 |
| Add: Amortization of intangibles from business combinations | 13,883 | 12,348 | 55,602 | 51,417 |
| Add: Employee severance | 55 | 4,470 | 5,149 | 5,164 |
| Add: Acquisition and disposition-related costs ⁽¹⁾⁽²⁾ | 657 | 430 | 7,456 | 6,135 |
| Add: Restructuring and other real estate activities | — | — | — | 71 |
| Add: Security Incident-related costs, net of insurance ⁽³⁾ | 4,780 | 26,516 | 53,426 | 55,723 |
| Add: Impairment of capitalized software development costs | — | — | — | 2,263 |
| Subtotal | 51,469 | 70,399 | 249,395 | 231,067 |
| Non-GAAP income from operations | \$ 83,783 | \$ 54,851 | \$ 294,100 | \$ 202,582 |
| Non-GAAP operating margin | 28.4 % | 20.0 % | 26.6 % | 19.1 % |
| GAAP income (loss) before provision (benefit) for income taxes | \$ 26,255 | \$ (25,434) | \$ 17,644 | \$ (55,575) |
| GAAP net income (loss) | \$ 5,399 | \$ (21,259) | \$ 1,820 | \$ (45,407) |
| Shares used in computing GAAP diluted earnings (loss) per share | 54,439,689 | 51,716,948 | 53,721,342 | 51,569,148 |
| GAAP diluted earnings (loss) per share | \$ 0.10 | \$ (0.41) | \$ 0.03 | \$ (0.88) |
| Non-GAAP adjustments: | | | | |
| Add: GAAP income tax provision (benefit) | 20,856 | (4,175) | 15,824 | (10,168) |
| Add: Total non-GAAP adjustments affecting income from operations | 51,469 | 70,399 | 249,395 | 231,067 |
| Non-GAAP income before provision for income taxes | 77,724 | 44,965 | 267,039 | 175,492 |
| Assumed non-GAAP income tax provision ⁽⁴⁾ | 15,545 | 8,993 | 53,408 | 35,098 |
| Non-GAAP net income | \$ 62,179 | \$ 35,972 | \$ 213,631 | \$ 140,394 |
| Shares used in computing non-GAAP diluted earnings per share | 54,439,689 | 52,923,158 | 53,721,342 | 52,207,573 |
| Non-GAAP diluted earnings per share | \$ 1.14 | \$ 0.68 | \$ 3.98 | \$ 2.69 |

(1) Includes a \$2.0 million noncash impairment of certain intangible assets held for sale during the twelve months ended December 31, 2022.

(2) Includes noncash impairment charges incurred during the twelve months ended December 31, 2023 related to the sublease of our Washington, DC office location the lease of which was acquired during the EVERFI acquisition.

(3) Includes Security Incident-related costs incurred during the three and twelve months ended December 31, 2023 of \$4.8 million and \$53.4 million, respectively, which includes approximately \$1.0 million and \$31.0 million, respectively, in settlements and recorded liabilities for loss contingencies, net of insurance recoveries during the same periods of \$0.0 million, and during the twelve months ended December 31, 2022 of \$26.5 million and \$57.6 million, respectively, which included approximately \$18.0 million and \$23.0 million, respectively, in recorded aggregate liabilities for loss contingencies, net of insurance recoveries during the same period that were \$0.0 million and \$1.9 million, respectively. Recorded expenses consisted primarily of payments to third-party service providers and consultants, including legal fees, as well as settlements of customer claims, negotiated settlements and accruals for certain loss contingencies. Not included in this adjustment were costs associated with enhancements to our cybersecurity program. For full year 2024, we currently expect net pre-tax expense of approximately \$5 million to \$10 million and net cash outlays of approximately \$8 million to \$13 million for ongoing legal fees related to the Security Incident. Not included in these ranges are our previous settlements or current accruals for loss contingencies related to the matters

Blackbaud, Inc.
Reconciliation of GAAP to Non-GAAP Financial Measures (continued)
(Unaudited)

discussed below. In line with our policy, legal fees are expensed as incurred. As of December 31, 2023, we have recorded approximately \$1.5 million in aggregate liabilities for loss contingencies based primarily on recent negotiations with certain customers related to the Security Incident that we believe we can reasonably estimate. In connection with the settlement of the multi-state Attorneys General investigation (as previously disclosed on October 5, 2023), we paid \$49.5 million during the fourth quarter of 2023. There are other Security Incident-related matters, including customer claims, customer constituent class actions and governmental investigations, for which we have not recorded a liability for a loss contingency as of December 31, 2023 because we are unable at this time to reasonably estimate the possible loss or range of loss. Each of these matters could, separately or in the aggregate, result in an adverse judgment, settlement, fine, penalty or other resolution, the amount, scope and timing of which we are currently unable to predict, but could have a material adverse impact on our results of operations, cash flows or financial condition.

- (4) Blackbaud applies a non-GAAP effective tax rate of 20.0% when calculating non-GAAP net income and non-GAAP diluted earnings per share.

| (dollars in thousands) | Three months ended December 31, | | Years ended December 31, | |
|--|------------------------------------|------------|-----------------------------|--------------|
| | 2023 | 2022 | 2023 | 2022 |
| GAAP revenue | \$ 295,011 | \$ 274,757 | \$ 1,105,432 | \$ 1,058,105 |
| GAAP revenue growth | 7.4 % | | 4.5 % | |
| Less: Non-GAAP revenue from divested businesses ⁽¹⁾ | — | (10) | — | (3,535) |
| Non-GAAP organic revenue ⁽²⁾ | \$ 295,011 | \$ 274,747 | \$ 1,105,432 | \$ 1,054,570 |
| Non-GAAP organic revenue growth | 7.4 % | | 4.8 % | |
| Non-GAAP organic revenue ⁽²⁾ | \$ 295,011 | \$ 274,747 | \$ 1,105,432 | \$ 1,054,570 |
| Foreign currency impact on non-GAAP organic revenue ⁽³⁾ | (1,284) | — | 431 | — |
| Non-GAAP organic revenue on constant currency basis ⁽³⁾ | \$ 293,727 | \$ 274,747 | \$ 1,105,863 | \$ 1,054,570 |
| Non-GAAP organic revenue growth on constant currency basis | 6.9 % | | 4.9 % | |
| GAAP recurring revenue | \$ 287,381 | \$ 265,173 | \$ 1,071,520 | \$ 1,011,733 |
| GAAP recurring revenue growth | 8.4 % | | 5.9 % | |
| Less: Non-GAAP recurring revenue from divested businesses ⁽¹⁾ | — | (1) | — | (3,439) |
| Non-GAAP organic recurring revenue ⁽²⁾ | \$ 287,381 | \$ 265,172 | \$ 1,071,520 | \$ 1,008,294 |
| Non-GAAP organic recurring revenue growth | 8.4 % | | 6.3 % | |
| Non-GAAP organic recurring revenue ⁽²⁾ | \$ 287,381 | \$ 265,172 | \$ 1,071,520 | \$ 1,008,294 |
| Foreign currency impact on non-GAAP organic recurring revenue ⁽³⁾ | (1,157) | — | 482 | — |
| Non-GAAP organic recurring revenue on constant currency basis ⁽³⁾ | \$ 286,224 | \$ 265,172 | \$ 1,072,002 | \$ 1,008,294 |
| Non-GAAP organic recurring revenue growth on constant currency basis | 7.9 % | | 6.3 % | |

- (1) Non-GAAP revenue from divested businesses excludes revenue associated with divested businesses. The exclusion of the prior period revenue is to present the results of the divested business with the results of the combined company for the same period of time in both the prior and current periods.
- (2) Non-GAAP organic revenue and non-GAAP organic recurring revenue for the prior year periods presented herein may not agree to non-GAAP organic revenue and non-GAAP organic recurring revenue presented in the respective prior period quarterly financial information solely due to the manner in which non-GAAP organic revenue growth and non-GAAP organic recurring revenue growth are calculated.
- (3) To determine non-GAAP organic revenue growth and non-GAAP organic recurring revenue growth on a constant currency basis, revenues from entities reporting in foreign currencies were translated to U.S. Dollars using the comparable prior period's quarterly weighted average foreign currency exchange rates. The primary foreign currencies creating the impact are the Australian Dollar, British Pound, Canadian Dollar and Euro.

Blackbaud, Inc.
Reconciliation of GAAP to Non-GAAP Financial Measures (continued)
(Unaudited)

| (dollars in thousands) | Three months ended December 31, | | Years ended December 31, | |
|--|------------------------------------|-------------|-----------------------------|-------------|
| | 2023 | 2022 | 2023 | 2022 |
| GAAP net income (loss) | \$ 5,399 | \$ (21,259) | \$ 1,820 | \$ (45,407) |
| Non-GAAP adjustments: | | | | |
| Add: Interest, net | 6,208 | 9,053 | 31,101 | 34,057 |
| Add: GAAP income tax provision (benefit) | 20,856 | (4,175) | 15,824 | (10,168) |
| Add: Depreciation | 3,142 | 3,444 | 13,043 | 14,086 |
| Add: Amortization of intangibles from business combinations | 13,883 | 12,348 | 55,602 | 51,417 |
| Add: Amortization of software and content development costs ⁽¹⁾ | 12,183 | 10,447 | 45,296 | 38,975 |
| Subtotal | 56,272 | 31,117 | 160,866 | 128,367 |
| Non-GAAP EBITDA | \$ 61,671 | \$ 9,858 | \$ 162,686 | \$ 82,960 |
| Non-GAAP EBITDA margin⁽²⁾ | 20.9 % | | 14.7 % | |
| Non-GAAP adjustments: | | | | |
| Add: Stock-based compensation expense | 32,094 | 26,635 | 127,762 | 110,294 |
| Add: Employee severance | 55 | 4,470 | 5,149 | 5,164 |
| Add: Acquisition and disposition-related costs ⁽³⁾ | 657 | 430 | 7,456 | 6,135 |
| Add: Restructuring and other real estate activities | — | — | — | 71 |
| Add: Security Incident-related costs, net of insurance ⁽³⁾ | 4,780 | 26,516 | 53,426 | 55,723 |
| Add: Impairment of capitalized software development costs | — | — | — | 2,263 |
| Subtotal | 37,586 | 58,051 | 193,793 | 179,650 |
| Non-GAAP adjusted EBITDA | \$ 99,257 | \$ 67,909 | \$ 356,479 | \$ 262,610 |
| Non-GAAP adjusted EBITDA margin⁽⁴⁾ | 33.6 % | | 32.2 % | |
| Rule of 40⁽⁵⁾ | 41.0 % | | 37.0 % | |
| Non-GAAP adjusted EBITDA | 99,257 | 67,909 | 356,479 | 262,610 |
| Foreign currency impact on Non-GAAP adjusted EBITDA ⁽⁶⁾ | (716) | 1,326 | (7) | 6,305 |
| Non-GAAP adjusted EBITDA on constant currency basis⁽⁶⁾ | \$ 98,541 | \$ 69,235 | \$ 356,472 | \$ 268,915 |
| Non-GAAP adjusted EBITDA margin on constant currency basis | 33.5 % | | 32.2 % | |
| Rule of 40 on constant currency basis⁽⁷⁾ | 40.4 % | | 37.1 % | |

- (1) Includes amortization expense related to software and content development costs, and amortization expense from capitalized cloud computing implementation costs.
- (2) Measured by GAAP revenue divided by non-GAAP EBITDA.
- (3) See additional details in the reconciliation of GAAP to Non-GAAP operating income above.
- (4) Measured by non-GAAP organic revenue divided by non-GAAP adjusted EBITDA.
- (5) Measured by non-GAAP organic revenue growth plus non-GAAP adjusted EBITDA margin. See Non-GAAP organic revenue growth table above.
- (6) To determine non-GAAP adjusted EBITDA on a constant currency basis, non-GAAP adjusted EBITDA from entities reporting in foreign currencies were translated to U.S. Dollars using the comparable prior period's quarterly weighted average foreign currency exchange rates. The primary foreign currencies creating the impact are the Australian Dollar, British Pound, Canadian Dollar and Euro.
- (7) Measured by non-GAAP organic revenue growth on constant currency basis plus non-GAAP adjusted EBITDA margin on constant currency basis.

Blackbaud, Inc.
Reconciliation of GAAP to Non-GAAP Financial Measures (continued)
(Unaudited)

| (dollars in thousands) | Years ended December 31, | |
|---|-----------------------------|------------|
| | 2023 | 2022 |
| GAAP net cash provided by operating activities | \$ 199,634 | \$ 203,893 |
| GAAP operating cash flow margin | 18.1 % | 19.3 % |
| Non-GAAP adjustments: | | |
| Less: purchase of property and equipment | (4,685) | (12,289) |
| Less: capitalized software and content development costs | (59,443) | (58,774) |
| Non-GAAP free cash flow | \$ 135,506 | \$ 132,830 |
| Non-GAAP free cash flow margin | 12.3 % | 12.6 % |
| Non-GAAP adjustments: | | |
| Add: Security Incident-related cash flows, net of insurance | 78,010 | 20,864 |
| Non-GAAP adjusted free cash flow | \$ 213,516 | \$ 153,694 |
| Non-GAAP adjusted free cash flow margin | 19.3 % | 14.5 % |